
Dr. Jamal F. AlBahar, PMP, AVS

President
PROMIS - Project Management Engineering Systems
Contracts and Claims Consultant
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Professional Experience:

Dr. AlBahar, President of PROMIS, Project Management Engineering Systems, is an expert in **construction contracts and claims analysis** and **project management tools and techniques**. His recent consulting work is focusing on analysis of delay claims using CPM schedules and amicable settlement of disputes between Clients and Contractors. **Dr. AlBahar** is a frequent regional and international speaker on all subjects related to project management, construction contracts, tendering procedures, claims analysis and evaluation, contract administration and management, and value engineering.

Dr. AlBahar has conducted over 400 public and in-house training courses in the last 20 years on subjects related to contracts, claims, project management, PMP Exam Preparation Workshops, value engineering, budgeting and cost estimating and effective project administrative procedures. His most recent consulting agreement, and as part of team, was to review and rewrite the General Conditions of Contracts and Consultancy Agreement (both General and Particular) for Dubai Municipality and Public Works in Abu Dhabi. He is a Contract Advisor for Qatar Petroleum, Doha, Qatar.

Dr. AlBahar is a registered arbitrator in the Emirate of Dubai, U.A.E., the State of Kuwait, and was a full time professor at Kuwait University where he taught project management, contracts and specifications, construction management, construction methods, surveying, legal, social and ethical aspects of engineering. He was formerly a marketing and business development manager for Morrison Knudsen Corporation in San Francisco, California.

Education:

- ✓ Kuwait University, B.S., Civil Engineering, 1981;
- ✓ **University of Michigan, M.S., Civil Engineering, 1984;**
- ✓ University of California, Berkeley M.E., Civil Engineering, 1986;
- ✓ **University of California, Berkeley Ph.D., Civil Engineering, 1988.**

Business and Professional Associations:

Registered Arbitrator Dubai, U.A.E. and Kuwait
Associate Value Specialist, SAVE, USA
Active Member: PMI, CMAA, AACE, AAA, PMA, SAVE, CSI

Professional Publications and Lectures:

Publications: "Risk Management in Construction Projects - A Systematic Analytical Approach for Contractors," Ph.D. Dissertation, 1988; "Systematic Risk Management Approach for Construction Projects", Journal of Construction Engineering and Management, ASCE, 1990; "Project Risk Assessment Using Analytic Hierarchy Process", IEEE Transaction on

Engineering Management, 1991. Lectures/Consultations: "Advanced Contracts Administration and Management", Dubai, Jebel Ali, U.A.E., 1994; "Project Planning, Scheduling and Control," Ministry of Public Works, Kuwait, 1995; "Project Planning and Management," Dubai, Jebel Ali, U.A.E., 1995; "Contracts Negotiation and Administration," Dubai World Trade Center, Dubai, U.A.E., 1995; "Modern Methods of Managing Multiples Small Projects," Yanpet, Yanbu, Saudi Arabia, 1995; "Contract Planning & Resolving Contract Claims," Kuwait Petroleum Corporation, State of Kuwait, 1995; "Construction Contract & Claims," Dubai Municipality Dubai, U.A.E. 1996; "Planning, Organizing and Controlling" for ABV Rock Group KB, MQI Al Madina A] Munawwarah, Saudi Arabia and Riyadh Quality Institute, Riyadh Saudi Arabia, 1996;"Contract Planning, Administration and Management" Ministries of Kuwait, 1996; "Project Management Workshop: Using Computer Application" for ADMA-OPCO, Abu Dhabi, U.A.E., 1996; "Project Management: Principles & Techniques Using Computer Applications," Dubai, U.A.E., 1997; "Value Engineering Workshop." for ABV Rock Group KB, Riyadh Quality Institute, Riyadh, Saudi Arabia, Dubai, U.A.E., and ARAMCO, Dhahran, Kingdom of Saudi Arabia, 1997 -1999; "Contract Planning and Resolving Contract Claims," Kuwait Petroleum Corporation, State of Kuwait, 1997; "Project Scheduling and Implementation Workshop, EPPCO, Dubai, U.A.E., 1997; "Budgeting, Conceptual Cost Estimating and Economic Evaluation of Projects," Dubai, U.A.E., 1997; "4th Annual International Superconference in Construction/Project Management, San Diego, California, 1997; "Facility Budgeting and Management," Saudi Arabian Oil Company, ARAMCO, Dhahran, Saudi Arabia, 1998; "Contract Administration Procedures," Qatar Steel Company Mesaieed, Qatar, 1998; "Construction Project Administration Procedures, Ahmadi, Kuwait, 1999; "Value Driven and Performance Based Contracting Procedures, Abu Dhabi, U.A.E., 1999; "PMBOK, - Project Management Body of Knowledge Workshop," Dubai, U.A.E., 1999; "Budgeting, Conceptual Cost Estimating and Cost Control," Saudi Texaco, Mina AlZour, Kuwait, 1999; "Project Management Basics", Qatar General Petroleum Corporation (Q.G.P.C.), Qatar, 2000; "Contract Workshop," Public Works Department, Abu Dhabi, U.A.E., 2000; "Contract Management," ADMA-OPCO, Abu Dhabi, U.A.E. 2000; "Project Management Principles," QASCO, Qatar Steel Co. Ltd., Qatar, 2000; "Managing the Pre-Award Phase," Qatar Petroleum, Doha, Qatar 2001; "Contract Administration," Qatar Petroleum, Doha, Qatar, 2001; "Effective Project Management Workshop," EPPCO, Dubai, U.A.E. 2001; "Effective Tendering Procedures," Dubai, U.A.E. 2001; "Project Management Principles," Managing the Pre-Award Phase, Saudi Yanbu Petrochemical Co. (YANPET), Saudi Arabia 2001; "Contract Administration," Qatar Petroleum, Doha, Qatar, 2002; "Value Engineering Workshop – Module I," Qatar Liquefied Gas Company Limited (QATARGAS), Doha, Qatar, 2002; "Construction Claims Management Workshop: Mitigation, Analysis & Resolving Claims & Arbitration Procedures," Dubai Municipality, Dubai,U.A.E.,2002; "Construction Claims Management Claims Management Workshop," Shell Iran Offshore Limited, Dubai, U.A.E., 2002; "Managing the Pre-Award Phase," Qatar Petroleum, Doha, Qatar, 2002; "Successful Site Supervision & Administration," Dubai, U.A.E.,2002; "Advanced Project Management," Tehran, Iran, 2002; "Project Management Body of Knowledge (PMBOK)" for EPC Contractors and Design Consultants in Collaboration and in Association with Cyber Space Trading LLC,Tehran, Iran, 2003; "Contract Administration," Qatar Petroleum, Doha, Qatar, 2003; "Project Risk Management," Dubai, U.A.E., 2003; "Effective Tendering Procedures Contract and Claims Management," Ministry of Municipal Affairs & Agriculture, Doha, Qatar, 2003; "Contract Planning Administration and Claims Management," Cyber Space Trading Trading,Tehran, Iran, 2003; "Value Engineering Workshop - Module I," Dubai, U.A.E., 2003; "Project Planning & Management Skills," ADMA-OPCO, Abu Dhabi, U.A.E., 2003; "Claims Management & Arbitration Workshop," Dubai, U.A.E., 2003; "Construction Specifications: Effectitive Writing and Review Techniques," BAPCO, Bahrain, 2003; "Managing Claims – Concept & Practical Implementations," PETROFAC, Sharjah, U.A.E., 2003; "PMP Certification Preparation Workshop," for Industrial Management Institute and SAZEH

Engineering & Consulting, Tehran, Iran, 2003; "Advanced Project/Construction Management," World Trade Club, Dubai, U.A.E., 2004; "Contract Administration," Qatar Petroleum, Qatar and GASCO Abu Dhabi, U.A.E., 2004; "Construction Claims & Management Workshop," Ministry of Municipal Affairs, Qatar, 2004; "Effective Budgeting, Cost Control/Cost Reduction," Abu Dhabi Polymers Co. (Borouge), Abu Dhabi, U.A.E., 2004; "Project Economics Under Certainty Using @RISK Software," for Saudi Aramco, Dhahran, Saudi Arabia 2004; "Effective Project Management," ADNOC, Abu Dhabi, U.A.E. 2004; "Cost Engineering," for ETA ASCON, Dubai, U.A.E., 2005 "Effective Project Management," Oman Society of Engineers, Oman, 2005; "PMP Exam Preparation Workshop," for Kuwait Society of Engineers, Kuwait, 2005; "Advanced Techniques in Site Management & Supervision," for DEWA, Dubai, U.A.E.; "Site Management & Construction Project Administration," SABIC, Saudi Arabia, 2005; "IPMA Competence Baseline Level D Test Preparation Workshop," NPCC, Abu Dhabi, U.A.E., 2005; "Contract Administration," Qatar Chamber of Commerce, Qatar, 2005; "Overview of Project Management," U.A.E. Offsets Group, Abu Dhabi, U.A.E., 2005; "Project Management for EPC Contracts," Istanbul, Turkey, 2006; "Project Risk Management," Aryana Project Management Institute, Tehran, Iran, 2006; "Project Management Fundamentals for IT Projects," Dubai World, Dubai U.A.E.; "Project Management Principles," JAFZA, Dubai, U.A.E. 2006; "Project Budgeting & Cost Control for EPC Projects," NPCC, Abu Dhabi, U.A.E., 2006; "Project Management Fundamentals," for JAFZA, Dubai, U.A.E., 2006; "Construction Site Management & Project Administration," Istanbul Turkey, 2006, "Advanced Contract Administration," Ministry of Defence, Muscat, Oman, 2007, "PMP Exam Preparation Workshop (PMBOK 3rd Edition)," Dubai, U.A.E., 2007, "Contract Administration & Claims" for GASCO, Abu Dhabi, U.A.E. 2007, "Contracting & Contract Management" for Kuwait Fund for Arab Economic Development, Kuwait, 2007; "Project Management Principles," for Dubai World, Dubai, U.A.E., 2007; "IPMA Competence Baseline Level D Test Preparation Workshop," for NPCC, Abu Dhabi, U.A.E., 2007; "PMP Exam Preparation Workshop," for PMI – AGC, Saudi Arabia, 2007; "Project Risk Management," for MAPNA, Tehran, Iran, 2007; "Managing Multiple Projects," Dubai, U.A.E., 2007; "Site Management & Project Administration," for ALDAR, Abu Dhabi, U.A.E., 2007; "PMP Exam Preparation Workshop (PMBOK 3rd Edition)," for AADC, Al Ain, U.A.E., 2007; "Project Risk Management" for SADRA, Tehran, Iran, 2007; "Contract Management," for NPCC, Abu Dhabi, U.A.E., 2007.; "PMP Exam Preparation Certification Workshop" for ALDAR, Abu Dhabi, U.A.E., 2007; "Project Management Fundamentals," for The Executive Council, Dubai, U.A.E., 2007, "Construction Management" for NPCC, Abu Dhabi, U.A.E., 2007, "PMP Exam Preparation Certification Workshop" for The Executive Council, Dubai, U.A.E., 2007; "Project Management Fundamentals," for The Executive Council, Dubai, U.A.E., 2007; "Advanced Project Management" for DEWA, Dubai, U.A.E., 2007; "Project Insurance Management" for NPCC, Abu Dhabi, U.A.E., 2007; "PMP Exam Preparation Certification Workshop" for ETISALAT Academy, Dubai, U.A.E., 2007; "PMP Exam Preparation Certification Workshop" for Borouge, Ruwais, U.A.E., 2007., "Project Risk Management," Kuala Lumpur, Malaysia, 2007, "Project Management for EPC Contracts," Istanbul, Turkey, 2007, "Value Engineering" for Kuwait Fund for Arab Economic Development, Kuwait, 2008; "Contract Management Skills" for ADMA OPCO, Abu Dhabi, U.A.E., 2008; "Contracting & Contract Management" for Kuwait Fund for Arab Economic Development, Kuwait, 2008; "Project Management for Non-Managerial" for Kuwait Fund for Arab Economic Development, Kuwait, 2008; "Project Risk Management" for MAPNA, Iran, 2008; "Project Management for EPC Contracts," Kuala Lumpur, Malaysia, 2008; "Claims Management & Alternative Dispute Resolution" for Qatar Petroleum, Qatar, 2008; "Claims Management" for NPCC, Abu Dhabi, U.A.E. 2008; "PMP Exam Preparation Certification Workshop" for UAE Offsets Group, Abu Dhabi, U.A.E. 2008; "PMP Exam Preparation Certification Workshop" for Shell Upstream Deve., Dubai, U.A.E. 2008, "PMP Exam Preparation Certification Workshop" for NPCC, Abu Dhabi, U.A.E. 2008; "Contract Planning, Administration & Claims Management" for Society of Engineers, Qatar, 2008, "Managing the

Pre-Award Phase, Doha Marriott Hotel, Qatar, 2008; "Cost Estimating & Cost Control" for Royal Commission for Jubail & Yanbu, Saudi Arabia, 2008, "Project Risk Management" for MAPNA, Iran, 2008; "Writing Project Technical Specifications" for Royal Commission for Jubail & Yanbu, Saudi Arabia, 2008, "Contract Administration" for Royal Commission for Jubail & Yanbu, Saudi Arabia, 2008; "Value Engineering" for Kuwait Fund for Arab Economic Development, Kuwait, 2008; "Contracting & Contract Management" for Kuwait Fund for Arab Economic Development, Kuwait, 2008; "Project Management for Non-Managerial" for Kuwait Fund for Arab Economic Development, Kuwait, 2008, "Managing Multiple Projects" London, U.K., 2008. "Practical Project & Construction Management" Kuala Lumpur - Malaysia, 2008; "Project Risk Management" Kuala Lumpur, Malaysia, 2008; "Successful Planning, Organizing & Controlling Projects" Bangkok, Thailand, 2008; "PMP Exam Preparation Certification Workshop" for Terra Group, Dubai, U.A.E. 2008; "Contract Management" for QAPCO, Doha, Qatar, 2008; "Project Budgeting & Cost Control" for Ministry of Works, Manama, Bahrain, 2008; "Construction Management" for NPCC, Abu Dhabi, U.A.E., 2008; "Project Risk Management" for Society of Engineers, Doha, Qatar, 2008. "Construction Management" for NPCC, Abu Dhabi, U.A.E., 2008; "PMP Exam Preparation Certification Workshop" for Chevron Joint Operations, Kuwait, 2008; "Value Engineering" for Kuwait Fund for Arab Economic Development, Kuwait, 2009; "Project Management for Non-Managerial" for Kuwait Fund for Arab Economic Development, Kuwait, 2009; "Contracts & Contract Management" for Kuwait Fund for Arab Economic Development, Kuwait, 2009; "Project Risk Management," Doha, Qatar, 2009. "Project Insurance Management" for NPCC, Abu Dhabi, U.A.E., 2009; "Contracting from 'A' to 'Z'", for Royal Commission for Yanbu, Saudi Arabia, 2009; "Cost Estimating & Cost Control" for Royal Commission for Yanbu, Saudi Arabia, 2009; "Project Management" for KAHRAMAA, Doha, Qatar, 2009, "FIDIC Conditions of Contract, Dubai, U.A.E., 2009; "Project Management for Non-Managerial for Kuwait Fund for Arab Economic Development, Kuwait, 2009; "Contracts and Contract Management" for Kuwait Fund for Arab Economic Development, Kuwait, 2009; "PMP Exam Preparation Workshop (PMBOK 4th Edition)," Dubai, U.A.E., 2009; "Construction Claims Management" for Sorouh, Abu Dhabi, U.A.E., 2009; "Project Management for Non-Managerial" for Kuwait Fund for Arab Economic Development, Kuwait, 2010; "Contracts and Contract Management" for Kuwait Fund for Arab Economic Development, Kuwait, 2010. "Claims Management & Alternative Dispute Resolution" Istanbul, Turkey, 2010. "Change Order in Contracting", for Royal Commission for Yanbu, Saudi Arabia, 2010; "Specification Writing", for Royal Commission for Yanbu, Saudi Arabia, 2010; ; "Contracts and Contract Management" for Kuwait Fund for Arab Economic Development, Kuwait, 2010; ; "Value Engineering" for Kuwait Fund for Arab Economic Development, Kuwait, 2010; "Contract Planning, Administration & Claims Management", Dubai, U.A.E., 2010; "Project Feasibility Studies, for Royal Commission for Yanbu, Saudi Arabia, 2010. "Cost Estimating & Cost Control, for Royal Commission for Yanbu, Saudi Arabia, 2010. "Contract & Claims Management, for MAPNA, IRAN, 2010. "Construction Site Management & Project Administration, Kuala Lumpur, MALAYSIA, 2010. "Contract Management", Dubai-U.A.E, 2010, Kuala Lumpur, MALAYSIA 2011, Contract Management, Dubai-U.A.E, 2011, PMP Exam Preparation Workshop, Dubai – U.A.E., 2011, Tendering, Managing the Pre-Award Phase, MOD-Oman, March 2011, Cost Engineering – 1 – 5 May 2011, Latest Best Practices in Construction Management – 8 – 12 May 2011